A SUCCESSFUL PUBLIC-PRIVATE PARTNERSHIP



Business and Labor Interim Committee Hearing



UTAH FUND OF FUNDS HISTORY

2003: Utah State Legislature passes the Utah Venture Capital Enhancement Act creating the Utah Fund of Funds

- \$100MM of contingent, refundable tax credits were authorized
- UCIC, a management corp. with board of industry veterans created
- UCIB, a government appointed oversight board was also created

2006: After confirming constitutionality and securing \$100MM in private sector financing from Deutsche Bank, Utah Fund of Funds begins investing.

2008: Utah State Legislature approves an additional \$200MM in refundable contingent tax credits for the program.

2012: Deutsche Bank financing is refinanced with local loans from Zion's Bank and Morgan Stanley securing a much lower cost of capital for the program and preping for phase II investments.



LEGISLATIVE MANDATE - UVCEA

- Mobilize private investment in capital partnerships
- Secure best managers in or out of the state
- Act as a catalyst to facilitate private investment into UFOF
- Enhance venture infrastructure
- Maintain focus on positive returns
- Maximize <u>direct economic impact</u>
- Limit use of tax credits in achieving the above



ECONOMIC IMPACT HIGHLIGHTS

- \$121MM committed to 28 capital partnerships, including 8 local funds; 70% are focused on early stage companies
- 67 Utah companies have received over \$650 million in investment capital from UCIC partner funds
- 3,500+ direct and indirect <u>new</u> Utah jobs created by partner funds
- Estimated \$35 million taxes collected to date and over \$87 million in projected new state tax revenues through 2021
- \$15 million seed fund created: Upstart Ventures
- Performance: Top 3 of 30 state sponsored programs



UCIC's Purpose: Increase capital into Utah

 UCIC's investment activities provide partnerships with top investors in and out of Utah to support five (5) major functions:

UCIC's Five Major Functions

- 1. Investments in Venture Capital and Private Equity Funds to increase capital into Utah
- 2. Seed and angel investment support (USBGI, K2, TCO, Subtraction, SL Life Science, IIF)
- 3. Entrepreneur investment training and matchmaking (i.e. getting deals funded)
- 4. Early-stage innovation and accelerator support; Alignment with state objectives
- 5. Marketing Utah to a national audience of private market investors
- UCIC supports increasing capital for all stages of Utah's companies

Start-ups	Revenue generating	Established Companies
Seed / Early-Stage	Late-Stage / Growth	Private Equity / M & A



Appendix: Utah Venture Capital & Private Equity Research

- Utah ranks 5th in Milken Science and Technology Index (2011) which demonstrates the presence and strength of fundamentals in the respective states for technology-led growth.
- VC/PE-backed companies grow much faster than non VC/PE-backed companies.
 - Over the 5-year period following an investment, VC-backed companies grow revenues 846% and employment 608% faster than their non VC-backed counterparts respectively.
 - During the same period, PE-backed companies grow revenues 129% and employment 257% faster than non PE-backed counterparts.
- Utah-based funds account for 16% of the total VC\$ invested in the state. California-based funds account for 56% of VC\$ invested in Utah.
- 20% of Utah's Gross State Product is produced by VC-backed companies.
- Utah ranks 19th since 2000 in venture capital investments while recently declining on average by 10% over the latter part of the last decade.
- Colorado and Washington receive significantly higher amounts of venture capital on a per capita basis than Utah. CA and MA average 6x to 8x more VC investments per capita than Utah receives.
- Utah has had 83 transactions of over \$50MM since 2002. Colorado has had 287 and Washington has had 225.
- VC-backed companies created the employment of the majority of workers in key Utah clusters: Software - 90%, Biotechnology - 74%, Computers - 54%.
- According to NVCA, 1 job was created for every \$86,144 of VC\$ invested into Utah.

